

# AGENDA

## Corporation of the Town of Moosonee

Special Meeting #17-2026

June 22<sup>nd</sup>, 2026

6:00pm Council Chambers

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This territory is the customary and traditional lands of the Ojibwe People since time immemorial. We acknowledge this sacred land on which the Town of Moosonee operates, within the lands protected by the James Bay Treaty – Treaty no.9. We are grateful to have the opportunity to make decisions at this table that will impact our community. *Meegwetch*

**1. CALL TO ORDER**

**2. REVIEW OF AGENDA**

**3. DISCLOSURE OF PECUNIARY INTEREST**

**4. REPORTS AND MEMOS**

→ 2026 Operating Budget – Joel Stapley, Treasurer

**5. READING OF BY-LAWS**

**6. ADJOURNMENT**

## **2026 Statement of Account for Council**

### **June 22, 2026**

#### **Objective**

To provide comprehensive financial information in a clear and transparent fashion allowing Council to make informed and accountable decision-making.

#### **Background**

1. No comprehensive strategy/summary previously compiled.
2. Overspending on capital projects.
3. Inaccurate Information - Wabun WW had a \$ 129,000 budget shortfall to start.
4. Late Financial Reporting - no line of sight on up to date figures (e.g. \$ 1.4M paid to Inlink May 2026 for 2025 services).
5. Rising costs due to inflation.
6. Lack/low rate hikes for past decade.
7. Cost escalation associated with WAHA.
8. Inadequate communication/record-keeping.
9. High turnover of key senior staff members.
10. Slow invoicing from key suppliers.

## Cash Flow Projections

Bank Balance - Dec 31, 2025

Add in unpaid AR Items

1. WAHA 1,224,022.45 These amounts are part of ongoing discussions with WAHA.
2. Pomerleau 336,372.75 I've reached out to Pomerleau and collected this balance.

Revised Bank Balance 11,187,725.31

### Committed Spending

Fire Truck	-	2014 Last Tanker Purchased. Council agreed to purchase a new Tanker every 20 years with the 2 tankers staggered every 10 years apart.
Building Permits	800,000.00	
ACAP - Airports Capital Assistance Program	891,993.60	Will help offset future Operating Budgets. Only eligible for use against Building Dept.
CCBF - Gas Tax	177,000.00	Town missing Airport documentation. WSP estimate to complete this in order to start Airport Lighting Project.
ICIP - COVID-19 Resilience Infrastructure Stream TOM Fitness Centre Climate & Access Renovation	668,896.89	Funds received. Can help cover Town's portion of Wabun road project.
ICIP - Green - 2019 Intake Water/Wastewater/Storm - Second St (from Revillion Rd to Bay Rd) and Bay Rd (from First St to approx 40m past the intersection of Second St)	100,000.00	Project started without a contract. Contractor paid 100% up front. Work half done. No real progress in years. Ultimately, going to have to pay another contract to finish this.
ICIP - Green - 2021 Intake Water distribution replacement and road reinstatement of Fifth Street from Bay Rd to Wabun and Wabun Rd from McCauley Cres to Main St.	175,962.59	EXP Payment Certificate 11-A Release of Holdback. Final payment for this project.
Infrastructure Ontario Loan for Water/Sewer Replacement Project - Phase 2	3,548,596.39	EXP Payment Certificate 11-C Release of Holdback plus \$ 5,000,000 (Note: \$ 1,637,650.35 of this expense being born by IO loan and OCIF Funding).
OCIF Combined with ICIP Projects (Rural/Northern, Green Stream 1, Green Stream 2)	740,657.18	Council passed resolution to use these funds on Wabun Road project.
Wabun Road WW Funding shortfall	896,993.17	Council passed resolution to use these funds on Wabun Road project.
FedNor Economic Development Strategy	129,439.65	Former CAO cost estimates shortfall.
ICIP - Rural and Northern ICIP - Rural and Northern	113,000.00	Council approved project (CAO then entered contract for \$ 120K plus HST, was able to renegotiate back down to \$ 100K plus HST).
Tri-plex	442,162.19	EXP Payment Certificate 11-B Release of Holdback.
	600,000.00	Cost to build Tri-Plex.

MNEDG - NORDS (same use as the  
 Pothole Prevention and Repair  
 Program) Municipal Road Capping - 347,167.53 Inlink invoices received May 12, 2026.

Payment to Inlink for 2025 Services  
 (Dog Pound, Roads Capping) - 1,098,858.40 Cheque 20510 issued to Inlink on May 27, 2026  
 Town Hall Backdoor Replacement - 11,074.00 SDL Home Restoration Quote.  
**Revised Bank Balance** 445,923.72

**Eligible Grant Funding Still to Claim**

ICIP - COVID-19 Resilience Infrastructure Stream TOM Fitness Centre Climate & Access Renovation 1	70,090.00
ICIP - Green - 2019 Intake Water/Wastewater/Storm - Second St (from Revillion Rd to Bay Rd) and Bay Rd (from First St to approx 40m past the intersection of Second St) 2	166,046.04
ICIP - Green - 2021 Intake Water distribution replacement and road reinstatement of Fifth Street from Bay Rd to Wabun and Wabun Rd from McCauley Cres to Main St. 3	2,886,172.61
FedNor Economic Development Strategy 4	90,000.00
ICIP - Rural and Northern 5	684,683.80
Reconstruction of Bay Rd and Second St 6	400,000.00
Apply for Loan on Tri-Plex	4,742,916.17
<b>Revised Bank Balance</b>	<b>4,742,916.17</b>

- 1,000,000.00 Minimum Balance MMAH Expects for Town Operating Cashflow  
 - 1,000,000.00 Minimum Balance MMAH Expects for Airport Operating Cashflow  
**Operating Funds Available to Town** 2,742,916.17

		Town Operations	
	Revenues		Expenses
Total TAXATION: COMMERCIAL	730,635	Total LEGISLATIVE	56,259
Total TAXATION: INDUSTRIAL	8,316	Total ELECTION	-
Total TAXATION: MULTI-RES	47,588	Phelps	94,920
Total TAXATION: RESIDENTIAL	1,653,977	Total ADMINISTRATION	925,263
TREAS - Penalties & Interest	2,000	Total TREASURY	376,000
Total PENALTIES & INTEREST	115,000	Total FINANCE	468,513
Total CONDITIONAL GRANTS	1,771,255	Total ADMINISTRATION BUILDING	27,100
Total FEES & CHARGES	190,437	Total BYLAW	-
Total FIRE DEPARTMENT REVENUES	500	Total FIRE DEPARTMENT	346,498
Total BYLAW REVENUES	1,000	Total PEST & ANIMAL CONTROL	93,435
Total ROADS REVENUE	1,900	Total OCCUPATIONAL HEALTH & SAFETY	4,000
Total GARBAGE COLLECTION REVENUES	125,760	Total 911	1,900
Total LANDFILL REVENUES	170,000	Total COMMUNITY EMERGENCY MEASURES	7,000
Total SEWER REVENUES	1,000	Total ROAD MAINTENANCE SERVICES	258,559
Total WATER REVENUE	2,500	Total BRIDGES & CULVERTS	41,000
Total WATER BILLINGS	787,400	Total DITCHING	23,000
Total SEWER BILLING	349,400	Total GRADING	10,000
Total CEMETERY SERVICES	5,000	Total DUST CONTROL	80,000
Total RECREATION SERVICES	100	Total WINTER STRANDBY	116,595
Total ARENA	61,500	Total WINTER ROAD RAMPS	15,675
Total COMMUNITY HALL	15,200	Total WELDING	4,000
Total FITNESS CENTRE PROGRAM	20,000	Total SAFETY DEVICES	21,941
Total VENDING MACHINE	12,000	Total STREETLIGHTS	53,500
Total GYM	2,000	Total OVERHEAD	518,044
Total BOWLING ALLEY	1,000	Total MARINA	3,500
Total MUNICIPAL ACCOMMODATION TA)	65,000	Total GARBAGE COLLECTION	142,010
Total SUMMER FUN PROGRAM	10,000	Total LANDFILL	87,359
Total PLANNING REVENUES	9,001	Total PUBLIC WORKS FLEET DEPARTMENT	185,382
Total BUILDING REVENUES	201,750	Total SANITARY SEWERS	59,462
Subtotal Revenue	6,361,220	Total STORM SEWERS	27,905
PT Rev Loss from Aboriginal Housing	42,783	Total WATER DELIVERY SYSTEM	70,379
Total Revenue	6,318,437	Total EMERGENCY REPAIRS - WATER	20,000
		Total WATER TREATMENT PLANT	809,200
		Total SEWER TREATMENT PLANT	318,350
		Total CEMETERY	20,378
		Total RECREATION ADMINISTRATION	103,125
		Total RECREATION - SPECIAL PROGRAMS	12,000

	Total ARENA OPERATIONS	577,297
	Total ARENA OPERATIONS - PART TIME	39,725
	Total OUTDOOR PARKS	500
	Total SUMMER FUN PROGRAM	97,875
	Total FITNESS CENTRE	53,000
	Total VENDING MACHINE	25,000
	Total TOURISM	20,000
	Total MUNICIPAL ACCOMMODATION TAX	50,000
	Total CUSTODIAN	109,181
	Total MUSEUM	20,120
	Total TRAIL GROOMING	500
	Total FACILITIES	22,201
	Total CDWCE	233,007
	Total BUILDING DEPARTMENT	153,501
	Total PLANNING & DEVELOPMENT	96,501
	Total GIS	16,000
Total Revenue		6,318,437
Total Expense		6,916,661
Expenses Over Revenue		598,224

Revenues		Expenses	
Total AIRPORT REVENUES - ADMINISTRATION -	1,346,211	Total AIRPORT ADMINISTRATION	271,548
Total AIRPORT REVENUES - BUILDINGS	3,047	Total AIRPORT BUILDINGS	299,797
Total Revenue	1,349,258	Total AIRPORT MECHANIC	111,102
		Total AIRPORT RUNWAYS	678,579
		Total Expense	1,361,026

Total Revenue	-	1,349,258
Total Expense		1,361,026
Expenses Over Revenue		11,767

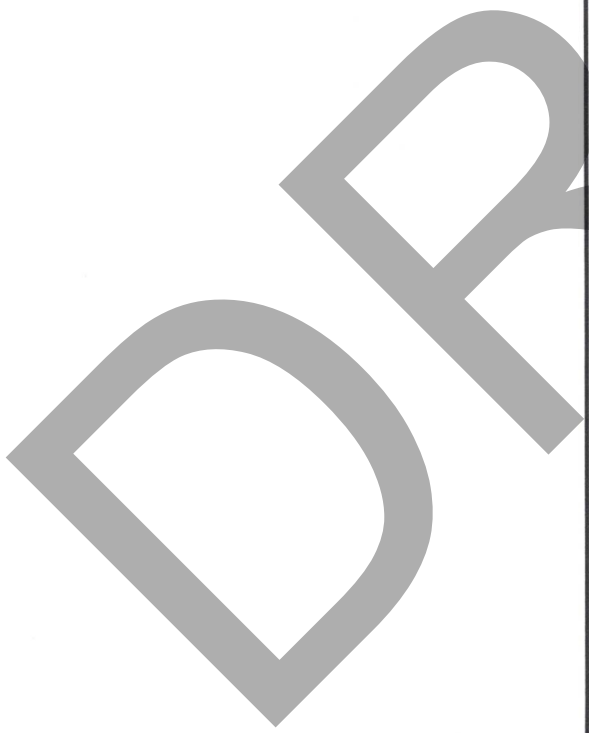
Combined Operations		
Total Revenue	-	7,667,695
Total Expense		8,277,687
Expenses Over Revenue		609,992

**2026 Operating Budget Summarized**

	2026	2025	Change	\$ from Rate Hikes
Total Revenue	7,667,695	7,528,991	138,704	
Total Expense	8,277,687	7,550,991	726,696	
Revenue less Expenses	609,992	22,000	587,992	
Total Water Revenue	1,140,300	1,290,150	149,850	
Total Water Expense	1,305,295	1,301,179	4,116	
Revenue less Expenses	164,995	11,029	153,966	
Total Levy Revenue	5,178,137	5,011,440	166,697	
Total Levy Expense	5,611,366	4,975,064	636,302	
Revenue less Expenses	433,229	36,376	469,605	
Total Airport Revenue	1,349,258	1,227,401	121,857	
Total Airport Expense	1,361,026	1,274,748	86,278	
Revenue less Expenses	11,767	47,347	35,580	

Proposed Tax Rate Hike

Proposed Water Rate Hike

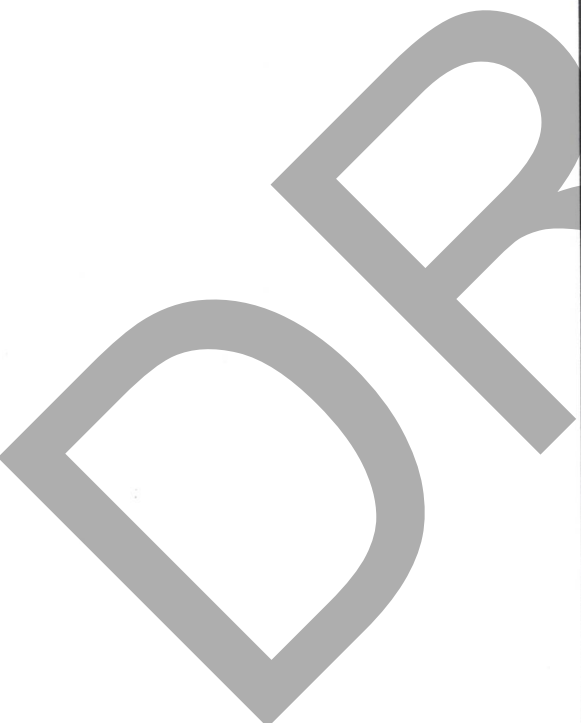


**2026 Operating Budget Summarized**

	2026	2025	Change	\$ from Rate Hikes	
Total Revenue	7,667,695	7,528,991	138,704		
Total Expense	8,277,687	7,550,991	726,696		
Revenue less Expenses	609,992	22,000	587,992	124,306	485,686
Total Water Revenue	1,140,300	1,290,150	149,850		
Total Water Expense	1,305,295	1,301,179	4,116		
Revenue less Expenses	164,995	11,029	153,966	34,209	130,786
Total Levy Revenue	5,178,137	5,011,440	166,697		
Total Levy Expense	5,611,366	4,975,064	636,302		
Revenue less Expenses	433,229	36,376	469,605	49,619	383,610
Total Airport Revenue	1,349,258	1,227,401	121,857		
Total Airport Expense	1,361,026	1,274,748	86,278		
Revenue less Expenses	11,767	47,347	35,580	40,478	28,710

Proposed Tax Rate Hike

Proposed Water Rate Hike



## 2026 Operating Budget Major Drivers

Change	Acct Code	Account Name
35,000	1430543010	ROADS - Winter Control - Equip
15,000	1430432010	ROADS - Dust Control - M&S
13,000	1430112010	ROADS - Bridges/Culverts - M&S
34,985	1412004011	ADMIN - Contracts IT
88,017	1412004000	ADMIN - Residence expenses
94,920		Phelps
33,586	1420001010	Fire Wages
18,014	1423001010	Pest & Animal Control Wages
70,899	1473001010	Summer Fun Program Wages
94,621	1412001010	Admin Wages
60,000	2437207140	Airport Repair to Equipment
558,042		

## Impact on Typical Taxpayer

Assessed Value	2025 Property Taxes	Rate Increase	Tax Increase
\$ 139,000.00	\$ 3,239.92	3%	\$ 97.20
\$ 206,000.00	\$ 4,801.89	3%	\$ 144.06
\$ 300,000.00	\$ 6,992.61	3%	\$ 209.78

## Date at Which We Run out of Money

Revised Bank Balance	2,742,916.17
Annual Shortfall	485,686
# of Years Until Bank Account at \$ 0	5.655
Converted to Days	2,061.34
Date	2025-12-31
Date at Which We Run out of Money	2031-08-23

## Notes

1. A perpetual combined 2% Tax Hike and 2% Water Hike just covers a 2% wage hike.
2. Inflation requires another 1%.
3. Going forward a combined 3% Hike on both Taxes and Water is needed as a minimum baseline to run the Town.

## Additional Emergency Financial Pressures

1. Airport Lighting Project Cost Escalation - 5% Inflation for 3 years.
2. Creation of Cemetery.
3. Landfill Documentation Missing.
4. WAHA Costs Not Recaptured.
5. Assuming Veolia contract lands at \$ 575. They have proposed \$ 810K for 3 operators.
6. Ontario Aboriginal Housing MPAC Case - this is built into 2026 budget.

551,256.00	(One time cost)
50,000.00	(One time cost)
20,000.00	(One time cost)
???	(Unknown)
235,000.00	(Annual Cost)
42,782.88	(Annual Revenue Lost)
899,038.88	