AGENDA

Corporation of the Town of Moosonee

Regular Meeting #19-2026
July 14th, 2026
6:00 p.m. Town Council Chambers

This territory is the customary and traditional lands of the Omushkegowuk People since time immemorial. We acknowledge this sacred land on which the Town of Moosonee operates, within the lands protected by the James Bay Treaty – Treaty no.9. We are grateful to have the opportunity to make decisions at this table that will impact our community. *Meegwetch*

1. **CALL TO ORDER**
2. **REVIEW OF AGENDA**
3. **DISCLOSURE OF PECUNIARY INTEREST**
4. **ADOPTION OF MINUTES**
   - → June 22nd, 2026, Special Meeting #17-2026 and Regular Meeting #18-2026 of June 23rd, 2026.
5. **PRESENTATIONS AND DELEGATION**
   - → Moosonee Hospitality Update – Cecil Chabot and Tracie Louttit (Virtual)
6. **REPORTS AND MEMOS**
   - → Briefing Note for Airport Leases and Rate Increase – Wasco Airport Manager – Nazar Mazovskyy – Motion
   - → Briefing Note for Turf - Emergency Damage Mitigation – Terah Racine Manager of CDWCE- Motion
   - → Briefing Notes for Tri-Plex Modular Housing 4 Wabusk Ave – Nar Emadpoor – Public Works Manager – Motion
   - → Briefing Notes for Metered Sewage Rate for Commercial – Nar Emadpoor – Public Works Manager – Motion
   - → Briefing Notes for Fire Hall Air Conditioning System – Stephen Crown – Protective Services Manager – Motion

→ Briefing Notes for Purchase of a Pumper Tanker – Stephen Crown – Protective Services Manager – Motion

→ 2026 Operating Budget – Joel Stapley, Treasurer/ Acting CAO

→ Verbal Report – Joel Stapley Treasurer/ Acting CAO
- Inn link Proposal
- Tri-plex Rental Fee

7. BUSINESS ARISING FROM MINUTES

8. PETITIONS AND CORRESPONDENCE

→ CEO – Municipal leaders – TC membership – Tabled to July 14, 2026

9. MOTIONS

10. READING OF BY-LAWS

11. NEW BUSINESS

12. COUNCIL ANNOUNCEMENTS AND UPDATES/DISCUSSION

13. CLOSED SESSION

14. ADJOURNMENT

The Corporation of the Town of Moosonee

Special Meeting 17-2026 | **June 22nd, 2026**
Time: 6:00noon
Town Council Chambers

Councillors Present: *Wayne Taipale – Mayor*
Carman Tozer – Deputy Mayor
Susan Hunter – Councillor

Councillor Absent: *Savion Nakogee – Councillor*
Diane Ryder – Councillor

Staff Present: *Shalom Capili- Finance Officer/Deputy Clerk*
Joel Stapley- Treasurer (Teams Meeting)

Public Present: *Katelynn Jamie Morrison- Jolly*

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1. CALL TO ORDER

Resolution No. 2026-150 ***Moved by: Susan Hunter***
Seconded by: Carman Tozer

BE IT RESOLVED *that this Special Meeting come to order at 6:02 p.m.*

(Carried)

2. REVIEW OF AGENDA

Resolution No. 2026-151 ***Moved by: Carman Tozer***
Seconded by: Susan Hunter

BE IT RESOLVED *that the agenda be accepted as presented.*

(Carried)

3. DISCLOSURE OF PECUNIARY INTERESTS

4. REPORTS AND MEMOS

→ 2026 Operating Budget- Joel Stapley, Treasurer

5. ADJOURNMENT

Resolution No. 2026-152 ***Moved by: Susan Hunter***
Seconded by: Carman Tozer

BE IT RESOLVED THAT *this meeting be adjourned at 7:05 p.m.*

(Carried)

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MAYOR – Wayne Taipale

____
Finance Officer/ Deputy Clerk – Shalom Capili

The Corporation of the Town of Moosonee

Regular Meeting 18-2026

June 23rd, 2026
Time: 6:00 pm
Town Council Chambers

Councillors Present:	*Wayne Taipale - Mayor* *Susan Hunter – Councillor* *Savion Nakogee – Councillor*
Councillor Absent:	*Diane Ryder- Councillor* *Carman Tozer – Councillor*
Staff Present:	*Shalom Capili- Finance Officer/Deputy Clerk* *Joel Stapley- Treasurer (Teams Meeting)* *Nar Emadpoor- Public Works Manager* *Terah Racine- Manager of CDWCE*
Public Present:	*Todd Reuben* *Dawn Linklater* *Cecil Chabot- (Teams Meeting)* *Tracie Louttit- (Teams Meeting)* *Denise Angelakos- Pomerleau (Teams Meeting)* *Cormac Dunleavy – Pomerleau (Teams Meeting)* *Tyler Lahey- Horizon North (Teams Meeting)* *Derek Bandstra- Horizon North (Teams Meeting)* *Jen Simon- WAHA (Teams Meeting)*

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1. CALL TO ORDER

Resolution No. 2026- 153 — ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

BE IT RESOLVED *that this Regular Meeting come to order at 6:01 p.m.*

(Carried)

2. REVIEW OF AGENDA

Resolution No. 2026-154 — ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

BE IT RESOLVED THAT *the agenda be accepted as presented.*

(Carried)

3. DISCLOSURE OF PECUNIARY INTERESTS

4. ADOPTION OF MINUTES

Resolution No. 2026-155 ***Moved by: Savion Nakogee***
Seconded by: Susan Hunter

BE IT RESOLVED THAT *the Council of the Corporation of the Town of Moosonee adopt the minutes of the Special Meeting #13-2026, Regular Meeting #14-2026 of Mayl 12th, 2026 and Special Meeting #15-2026 of June 3rd, 2026, and Special Meeting #16-2026 of June 11, 2026, as presented.*

(Carried)

5. PRESENTATIONS AND DELEGATIONS

→ Phase 2 Camp Updates on Location- Denise Angelakos and Team
→ Dawn Linklater Letter- In person
→ Revillion Freres Restoration – Cecil Chabot and Tracie Louttit

6. REPORTS AND MEMOS

→ Airport Lighting Report

Resolution No. 2026-156 ***Moved by: Savion Nakogee***
Seconded by: Susan Hunter

BE IT RESOLVED THAT *the Council of the Corporation of the Town of Moosonee authorized the airport to undertake the work to a total cost of $176,442.50.*

(Carried)

→ Briefing Notes for Winter Roads Transfer Payment Agreement

Resolution No. 2026-157 ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

BE IT RESOLVED THAT *the Council of the Corporation of the Town of Moosonee authorized the submission of an application to the Ministry of Northern Economic Development and Growth (MNEG) Winter Roads Program for the 2026-2029 operating seasons.*

(Carried)

→ Briefing Notes for Watermain Disinfection Standard Procedure

Resolution No. 2026-158 ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

***BE IT RESOLVED THAT** the Council of the Corporation of the Town of Moosonee hereby adopts the Watermain Disinfection & Testing Standards document prepared by the Public Works in May 2026, based on Ontario's 2020 Watermain Disinfection Procedure (MECP) and ANSI/AWWA Standard C651, as the Town's official policy governing watermain disinfection, testing, and documentation for all new installations, replacement, extensions, and emergency repairs to the municipal drinking water distribution system; and further authorizes the Manager of Public Works to update standard from time to time to reflect changes to applicable provincial legislation or MECP guidance, with any substantive amendments reported to Council.*

(Carried)

→ Briefing Notes for Introduction of Metered Sewage Rate for Commercial Properties- (For Discussion only)

→ Briefing Notes for Fleet Vehicle Procurement

Resolution No. 2026-159 ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

BE IT RESOLVED THAT** the Council of the Corporation of the Town of Moosonee hereby approves the procurement of one (1) additional pickup truck for the Public Works Department, being a **2019 GMC Canyon Crew Cab Long Box SLE** from **Eastview Chevrolet, Kapuskasing**, at a purchase price of **$33, 900.00**, plus applicable shipping costs, with funding to be provided from the **Operational Reserve.

***AND FURTHER THAT** the Council of the Corporation of the Town of Moosonee declares the following vehicle(s) surplus to the needs of the municipality:*

- *Two (2) 2014 Ford F-150 SuperCrew 5.0L pickup trucks, Sterling Grey.*

(Carried)

→ Briefing Notes for Revillion Freres Building Restoration Initiative

Resolution No. 2026-160 ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

***BE IT RESOLVED THAT** the Council of the Corporation of the Town of Moosonee approves the Revillion Freres Building Restoration Initiative proposal submitted by the Moose River Heritage and Hospitality Association (MRHHA), subject to the amendments recommended by Administration;*

***AND THAT** the Council authorize MRHHA to lead the planning, coordination, restoration planning, fundraising, partnership development, technical assessment and community engagement activities related to the Revillion Freres Building;*

***AND THAT** the Administration be authorized to finalize the revised authorization Letter and proposal incorporating the amendments identified in this report.*

(Carried)

→ Briefing Notes for Municipal Accommodation Tax (MAT) Funding Allocation Cochrane Tourism Partnership Recommendation

Resolution No. 2026-161 ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

***BE IT RESOLVED THAT** the Council of the Corporation of the Town of Moosonee enter into a partnership with the Cochrane District Tourism Promotion Board for the allocation of the required tourism entity portion of Municipal Accommodation Tax revenues;*

***AND FURTHER THAT** the remaining Municipal Accommodation Tax revenues be used to support local tourism initiatives within the Town of Moosonee for the 25-26th yr.*

(Carried

7. BUSINESS ARISING FROM MINUTES

8. PETITIONS AND CORRESPONDENCE

→ CEO- Municipal Leaders- TC membership

9. MOTIONS

→ Third Quarter Council Meeting Dates for 2026

Resolution No. 2026-162 ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

***BE IT RESOLVED that** the Council of the Corporation of the Town of Moosonee approves the Council Meeting schedule for the Third quarter of 2026 as follows:*

→ *Regular Council Meeting on July 14, 2026 at 6:00pm*
→ *Regular Council Meeting on July 28, 2026 at 6:00pm*
→ *Regular Council Meeting on August 11, 2026 at 6:00pm*
→ *Regular Council Meeting on August 25, 2026 at 6:00pm*
→ *Regular Council Meeting on September 8, 2026 at 6:00pm*
→ *Regular Council Meeting on September 22, 2026 at 6:00pm*

(Carried)

10. READING BY-LAWS

→ Property Standard

Resolution No. 2026-163 ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

BE IT RESOLVED THAT *the Council of the Corporation of the Town of Moosonee approves By-Law #05-2026 being a By-Law Prescribing Standard for the Maintenance and Occupancy of Property, and to repeal By-Law #28-2013, being read a first and second time; be deemed to be read a third time and finally passed.*

(Carried)

→ Tax Arrears Extension Agreement

Resolution No. 2026-164 ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

BE IT RESOLVED THAT *the Council of the Corporation of the Town of Moosonee approves By-Law #12-2026 being a By-Law to delegate authority to the municipal treasurer to authorize the execution of tax arrears extension agreements pursuant to section 378 of the Municipal Act,2001, being read a first and second time; be deemed to be read a third time and finally passed.*

(Carried)

11. NEW BUSINESS

12. COUNCIL ANNOUNCEMENTS AND UPDATES/DISCUSSION

13. CLOSED SESSION

→ Personal matters about an identifiable individual, including municipal employees

Resolution No. 2026- 165 ***Moved by: Savion Nakogee***
Seconded by: Susan Hunter

BE IT RESOLVED *that this meeting move in camera at 8:11 p.m. for the purpose of discussing.*

→ Personal matters about an identifiable individual, including municipal employees

(Carried)

Resolution No. 2026- 166 ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

***BE IT RESOLVED** that this meeting move out camera at 8:50 p.m.*

(Carried)

Resolution No. 2026- 167 ***Moved by: Savion Nakogee***
Seconded by: Susan Hunter

***BE IT RESOLVED** the Council of the Corporation of the Town of Moosonee appoints Joel Stapley as Acting CAO until the earlier of a start date of;*

a) Start date of a full time CAO
b) 90 days from today's date- September 23, 2026. If no full time CAO is appointed by the 90 days mark, Council revisits the topic.

The compensation for this position shall be consistent with the most recent acting CAO, effective May 18th.

(Carried)

14. ADOPTION OF MINUTES

Resolution No. 2026- 168 ***Moved by: Susan Hunter***
Seconded by: Savion Nakogee

***BE IT RESOLVED** the Council of the Corporation of the Town of Moosonee adopt the minutes of the Closed Session #09-2026 of June 11th, 2026, as presented.*

(Carried)

15. ADJOURNMENT

Resolution 2026-169 ***Moved by: Carman Tozer***
Seconded by: Diane Ryder

***BE IT RESOLVED THAT** this meeting be adjourned at 8:53 p.m.*

(Carried)

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MAYOR – Wayne Taipale

____

CLERK – Bobylyn Jardino

MOOSE RIVER
Heritage & Hospitality Association

MRHHA VALUE
TO THE TOWN OF MOOSONEE

JULY 8, 2026

PREPARED FOR:
MAYOR & COUNCIL
TOWN OF MOOSONEE

This report highlights several examples of the benefits to the Town of Moosonee of participating as co-founding and co-funding jurisdictional member of the MRHHA, alongside Moose Cree First Nation and MoCreebec Eeyoud Council.

FOUNDATION & CAPACITY BUILDING FOR MOOSONEE & MOOSE FACTORY:

MORE THAN 350 INITIATIVE'S PHASE 3 - 360° VISION PLAN

In 2020, the MRHHA launched the More than 350 Initiative to take advantage of a major anniversary to build community and external support for its mission of "building a future with our shared past" and to simultaneously build an organization capable of advancing this mission.

We have come a long way from a having no staff or funding in 2019. Phase 1 (Lead-Up & Launch) finished in March 2023 with three staff, many volunteers, and over $500K raised; Phase 2 (Launch & Leverage) was completed several months ago, with three staff (two full-time), more volunteers, and over $1.5M raised.

Since the start of the 2025-26 fiscal year, our focus has been on completing and acknowledging More than 350 commemoration projects and contributions; reporting to donors; building up partnerships; further grant-writing and fundraising; internal development, reorganization and stabilization; and preparing for the launch, in March this year, of the third and most important phase of the More than 350 Initiative.

This 360° Vision phase (from 2026 to 2033) is centred around a living Plan for Holistic Community and Economic Development.

We are eager to receive Moosonee's detailed input on this plan so we can ensure that the Town's short-term, medium-term and long-term priorities are well integrated, and so that we can help leverage Moosonee's 125th anniversary (2028) for regional development.

THREE EXAMPLES OF VALUE ADDED:

- **FUNDING LEVERAGE SINCE START OF 2025-26 FISCAL YEAR**
- **TOURISM VISION & OUTPUTS BENEFITTING MOOSONEE & REGION**
- **HERITAGE RESTORATION - REVILLON FRÈRES**

FUNDING
LEVERAGE
SINCE THE START OF 2025-26 FISCAL YEAR

TOWN CONTRIBUTION
$20K

PROFESSIONAL EFFORT
> 1000 HOURS

APPLICATIONS / DONATION REQUESTS SUBMITTED
$5.75M

SECURED / PENDING
$240K
$724K

The Town of Moosonee's last $20,000 annual operating contribution (in 2025-26) has helped sustain MRHHA's capacity to pursue and manage funding opportunities, partnership development, heritage planning, and tourism-readiness work that benefits the Town both directly and indirectly.

Since the start of the 2025–26 fiscal year, the Town's contribution has helped sustain more than 1000 hours of professional staff time on fundraising and grant-writing work alone. This single example shows a benefit of $5.75 million in grant applications and donation requests, of which $240K has been confirmed and $724K remains pending.

The MRHHA's current fundraising and investment pipeline is estimated at just over $6M, including current grants pending and corporate funding under active consideration. Some grants require multiple submissions before they see success, and every major application or ask builds partnerships, momentum and case-for-support material and communications.

FUNDRAISING SINCE 2025-2026 FISCAL YEAR

Investments / Fundraising (since start of 2025-26 fiscal year)	Value / Return
Town of Moosonee operating contribution	$20,000
Professional staff time invested	> 1000 hours
Grant & donation requests submitted	≈ $5,750,000
Grants / donations secured	$240,000
Grants / donation requests pending	$724,000
New grants / donations in active development for this fiscal year (not including medium & longer-term prospects identified or in development)	> $1,800,000
Grant applications in redevelopment for resubmission this fiscal year	≈ $3,500,000
Current fundraising & investment pipeline	≈ $6,024,000

PROFESSIONAL CAPACITY AND EFFORT

MRHHA estimates that well over 1000 hours of professional staff time have been invested since the start of the 2025–26 fiscal year across major grant and fundraising files. Outlined below is a table showing details for specific grant application or donation requests.

Funding or development file	Estimated time
Northern Ontario Heritage Fund Corp – Old St. Thomas Restoration	250 hours
Arts and Humanities Research Council (UK) Cree–UK Project	120 hours
Indigenous Screen Office	200 hours
Ontario Trillium Foundation	90 hours
Ontario Seniors Community Grant	35 hours
Ontario Power Generation	35 hours
Corporate fundraising and donor development	> 300 hours

FUNDING AND VALUE SNAPSHOT

Beyond the Town’s $20K contribution, the MRHHA has secured approximately $240K in grants and donations since the start of the 2025–26 fiscal year and has submitted about $5.74M in external applications; $724K is still pending; new and revised grant applications and donation requests in development for this year amount to $3.5M and $1.8 M respectively. All this contributes to a fundraising and investment pipeline of over $6M.

TOURISM VISION & OUTPUTS BENEFITTING MOOSONEE & REGION

The MRHHA has a long-term vision for tourism. We have started by building up community-centred programming, assets (restored heritage buildings and sites) and capacities (HR, etc) that are also critical for tourism and which can be leveraged for its renewal.

We have built up relationships (international partners), tools (website, digital brochures, etc.) and content (cultural event photos and videos, documentary film, etc.) that can be used for high quality marketing once we are more prepared to offer a fulsome visitor experience.

In the meantime, since fall 2024, we have started working on developing high-end vetted tourism packages, initially with Mushkegowuk Marine Conservation as the primary partner, but when the latter project shifted and the tourism plan was put on hold, the MRHHA began working with directly with Cochrane Tourism, which was already keen to partner, well-equipped, and moving in this same direction.

SHORT-TERM TOURISM PRIORITIES

See Hospitality Briefing Note for more details.

OUTPUT	CURRENT STATUS	DIRECT MOOSONEE RELEVANCE
Heritage Tour App updates & remarketing	Moosonee content, including Railcar Museum and Revillon Frères material, identified for update and expansion. Initial updates nearly done (to remove out-of-date information). To be remarketed by end of July.	Improves self-guided visitor orientation and supports independent travellers arriving in Moosonee.
Visitor point-of-contact & Visitor Data Collection	A central visitor point-of-contact is already in place through visitmrhha.ca and is being expanded. A visitor feedback tool is being developed to collect origin, length of stay, trip purpose, and experience gaps. Both will marketed by the end of July.	Gives visitors a clearer entry point for planning what to do in Moosonee and Moose Factory. Helps build future evidence for Town decisions, grant applications, and service improvements.
Community Calendar	A community calendar is being developed with Moose Cree First Nation as the core partner for the pilot project launch anticipated for mid-July. Moosonee and MoCreebec will be invited to join the pilot or immediately following the pilot.	This calendar will serve visitors and community members, and facilitate coordination and collaboration between event organizers, and communication with the wider public.
Listings and trip planning tools	Business, food, and accommodation listings are being prepared as a centralized resource. A short-term listing is in development, and a longer-term tool is in development (driftscape.com or equivalent).	Makes it easier for visitors to stay longer and spend locally.
High-end package development	Curated packages were identified as a priority in 2024, and a first tour has been developed and marketed in close collaboration with Cochrane Tourism. It now has bookings scheduled for September.	Moves Moosonee toward higher-value, better-managed visitation instead of unmanaged drop-in tourism.
Hospitality Roundtable & Advisory Circle	MRHHA convened partners including Ontario Heritage Trust, Destination Northern Ontario, Tourism Cochrane, Wakenagun CFDC, hotel operators, and local leaders.	Creates a stronger regional support network around Moosonee tourism renewal.

HERITAGE RESTORATION
REVILLON FRÈRES

LEGACY PROJECT FOR MOOSONEE'S 125TH ANNIVERSARY IN 2028

The MRHHA with Moosonee has identified Revillon Frères as a joint priority for emergency stabilization, restoration planning, community consultation, oral history work, and longer-term fundraising, with the goal of re-using the building as a visitor community-oriented heritage asset. Potential future uses include a visitor and information centre, community museum and interpretation space, Cree art and design hub; arts and crafts retail space, and a cultural programming venue.

The MRHHA plan has been to pivot towards this project, all the assets and experience developed through the Old St. Thomas restoration project (initiated for Moose Factory's 350th). It has taken a little longer to fund this project, because accurate costings were only obtainable after design work was completed less than a year ago, and the price tag is $2M higher than the 2004 estimates we were working from originally. However, we hope to have this project 80% funded by late October, at which point, we can pivot more of our limited but growing capacity towards Revillon Freres. In the interim, emergency stabilization and basic repairs need to proceed, and MRHHA's planning, fundraising and coordination work is intended to support the Town in moving those steps forward, or to take on a leadership role if requested by the Town. In the same way that Old St. Thomas was the Legacy project of Moose Factory's 350th, Revillon Freres can be the Legacy project of Moosonee's upcoming 125th. Both these projects are important for both communities.

CATALYST FOR HOLISTIC COMMUNITY & ECONOMIC DEVELOPMENT

Anchor attraction: As Moosonee's most recognizable heritage building, a restored Revillon Frères can be a hub for both resident and visitor-oriented programming, and development of tourism and tourism related businesses (artists and artisans).

Stronger storytelling: Thoughtful interpretation can link the rail journey, fur-trade history, Cree history, and contemporary community life, helping shape a distinct destination identity for Moosonee.

Program space: A usable building can host guided visits, cultural programming, school activities, events that support both residents and visitors, and a hub for Cree art and design, in potential collaboration with the current owner of the Revillon Freres Company, a Paris-based designer who works with clothing and furniture.

Catalyst for much more: The restoration of Old St. Thomas and Revillon Freres are the first two major capital projects that will restore and repurpose heritage buildings to serve both communities and to rebuilt a strong heritage, cultural and natural tourism industry "where the Arctic begins."

See Revillon Frères Briefing Note for more details.

MOOSE RIVER
Heritage & Hospitality Association

MÎKWEC
THANK YOU

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MOOSE RIVER
Heritage & Hospitality Association

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Hospitality Briefing Note

INTRODUCTION

From 2004 to 2026, numerous studies and plans identified opportunities to re-establish Moose Factory and Moosonee as a major Northern Ontario tourism destination. While these reports outlined strong concepts for infrastructure, experiences, and services, only a few initiatives have been implemented or sustained. Recent discussions reaffirm that the challenge is not a lack of ideas, but rather the need for **clear strategy, phased implementation, greater collaboration, community-led delivery,** and integration with **community-centred priorities and a holistic vision** that does not reduce culture, heritage and history to instruments of tourism development.

This briefing note seeks to provide **Hospitality Committee, Roundtable, and Advisory Circle** (see link on the right for terms of reference) members with a preliminary outline and update on achievable short-term and medium-term tourism priorities that are in development or have been identified. Pilot projects for some long-term priorities have also been included.

We will need to ensure unity of these short-term priorities with the long-term priorities identified in the **360° Vision Plan for Building a Future with our Shared Past** and refine and adjust both accordingly, while reviewing past strategic plans for additional ideas to integrate.

BACKGROUNDER AND STRATEGIC PLANNING DOCUMENTS

1. Backgrounder documents:
    a. Arthur Ray, Reflections on Heritage Planning in Moose Factory (1987)
    b. Thomas Blampied, excerpt from thesis on ONR and local tourism (2022)
2. Foundational documents:
    a. 2008 MRHHA founding meeting
    b. 2014 Tri-jurisdictional MOU re MRHHA
    c. MRHHA Letters Patent and Bylaws (update in process)
3. Past strategic plans & feasibility studies
    a. 2004 MFTA Heritage Strategic Plan
    b. 2014 MRHHA Tourism Strategic Plan
    c. 2021 MRHHA update to Jurisdictions outlining More than 350 Initiative
    d. 2022 MRHHA More than 350 Plan
    e. 2023 Heritage Suites Hotel & Hospitality Business Assessment
4. Current plan (launched in March):
    a. 360° Vision Plan for Building a Future with our Shared Past

Access these documents here, until Hospitality Roundtable Access Point is created.

The MRHHA participated in a high-level Mushkegowuk Marine Conservation Tourism strategy consultation over several months in 2024. We will request permission to share the resulting study.

SHORT-TERM AND MEDIUM-TERM PRIORITIES

1. Update and Expansion of Heritage Tour App

- Serves community members and visitors, education, heritage and tourism in a single platform
- Supports independent visitors and improves experience without heavy infrastructure
- Integrated with community-member centric MRHHA goals relating to heritage and education
- Essential updates (removal or modification of out-of-date information) on target for end of July
- Enhancement of Moosonee tour with additional Railcar Museum content and Revillon Freres content as first priority as soon as funding is secured to support our documentary film team (our initial grant application was unsuccessful but we are looking at other funding options, including incremental funding for smaller projects in the interim).

2. Creation of Shared Community Calendar

- Creates a single shared community calendar that can be embedded in partner websites with filters so that each partner can prioritize particular events, purposes or audiences.
- Centred around traditional six Cree seasons, to promote Cree tradition.
- Facilitates collaboration and coordination between event organizers, allowing them to post draft events that other organizers can see before the events are finalized and go live.
- Serves community members and visitors simultaneously and allows visitors to feel welcomed and integrated into authentic, community-centred events and activities.
- In development with MCFN Communications, with MCFN as partner for initial pilot launch.
- MoCreebec and Moosonee to be invited to join the calendar once pilot is complete, followed by other organizations.
- Software platforms narrowed down to two options, which are being tested.
- Pilot launch anticipated by mid-July, in time for MCFN's Gathering of Our People.

3. Visitor Point of Contact (Critical Priority)

- Establish a clear, centralized visitor entry point
- Could evolve into a visitor centre function
- Ensures visitors arriving now are not left hanging
- Addresses a major gap identified: *"I arrive—now what?"*
- Already in place (visit@mrhha.ca email forwards to full team) but needs to be expanded (to include phone number) and marketed.
- Phone number to be secured by mid-July.

4. Visitor Feedback & Data Collection

- Essential for tourism grants & understanding visitor needs and behavior
- Should capture: Origin of visitors; Length of stay; Reason for visiting; Experience gaps, etc
- Needs to be developed based on best practices elsewhere, with digital and paper format.
- First edition is completed and ready for review.
- Will be launched by late July.

5. Marketing of Priorities Projects 1–4

- Serves community members and visitors alike
- Improve digital visibility and centralized information access.
- Integrated with community-member needs.
- Banners, posters, train flyers, and postcards designed and being sent for production.
- Posting/distribution anticipated for late July.

6. High-End, Quality-Controlled Tour Packages

- Key first-phase economic driver that can support future tourism infrastructure development
- Attracts visitors willing to pay for guided, curated, culturally rich experiences
- Identified as high priority in Wakenagun-led, Mushkegowuk Marine Conservation 2024 tourism study in partnership with MRHHA.
- A collaborative initiative with Mushkegowuk, Tourism Cochrane, DNO, and local tour operators.
- Domain purchased, digital brochure completed and launched: www.arcticbegins.ca
- Underway with first tour booked for September.

7. Business, Food & Accommodation Listings

- Create a centralized, accessible directory
- Helps visitors plan and extend stays
- Integrate with Visitor point of contact and work with existing websites and tour app
- A short-term listing is live on the mrhha.ca website, is being updated, and will be marketed along with the Visitor Point-of-contact
- A longer-term integration with MRHHA business memberships, and a shared regional visitor platform (with driftscape.com or equivalent) is in development for next year.

8. Newsletter & Podcast/Radio Show Series (with Hospitality segment)

- Integrated with MRHHA newsletter serving community members, visitors and reaching partners, supporters and funders
- Tool for: **Storytelling and brand-building**; Sharing local voices, culture, and experiences
- Newsletter already in place; podcast to be renewed; both to be expanded
- Dependent in part of securing stable funding for Culture, Arts and History Lead role

9. Community-centred Hospitality Options for Residents, Family and Friends

- Marketing immediate and forthcoming tour packages and hospitality options to community members, both long-term residents and temporary workers, as well as family and friends of long-term residents and temporary workers who may wish to visit.
- Integration with long-term vision for Northern/Indigenous Hospitality and Reciprocity Hub (as outlined below).

10. Expansion of Accommodation Options: short-term and long-term steps

- Begin with support, consolidation and promotion of small-scale lower-capacity options
- Identify, support and advance longer-term high-capacity options, working with partners
- Tidewater Provincial Park; Heritage Suites Hotel and Cabin (Staff House and Centennial Park)

11. Regional Platform Integration (e.g., Driftscape)

- Improve **discoverability and integration** with regional tourism networks and platforms
- Coordinate with other regional partners the selection and implementation of a service such as Driftscape, building on earlier feasibility studies undertaken by MRHHA.
- Discussions re-initiated with Driftscape and other options this June (earlier studies and comparisons had been done in 2022).
- Anticipated for next year.

12. Pilot projects for Culture, Arts and Heritage Co-Operative Platform

- Create platform for local artists, musicians, culture and language keepers, history and heritage knowledge-keepers to advertise availability for tutoring, teaching, workshops, tours, etc. (one-time or regular) for both residents and visitors
- secure grants to subsidize youth, schools and elder participation.
- Trillium Grant applied for in fall 2025 to support this initiative (unsuccessful); reapplication in 2026
- Pilot projects this year, if stable funding is secured for full-time Culture, Arts and History Lead

13. Pilot projects for Northern/Indigenous Hospitality and Reciprocity Hub

- Pilot a visiting "fellowship" or "internship" program, where experts and trainees are hosted locally and have opportunities to share knowledge and learn from local knowledge-keepers
- Example: a specialist engineer working on the hospital construction arrives in Moosonee for a week to undertake a specific task. Through this program he or she is invited to participate in a land-based cultural activity and to do a short presentation to students at the local high school on career opportunities in his field, etc.
- Paying and funded participants in this program will be drawn from private, public, academic, and not-for-profit sectors, at all career stages. The objective is to model hospitality and cultivate, in a spirit of reciprocity, and dialogue and exchange between local and international knowledge, expertise, best practices, etc. in service of both the region and the wider world
- See 360° Vision Plan for more details.

14. Leverage Cree-UK History Project for international tourism promotion

- This project has been in development since fall 2023 in partnership with academic and heritage organizations in Canada and the UK, including scholars focused on tourism, natural and built heritage and ethnomusicology

- Although it is primarily an academic research project, it will involve exchange of musicians and artists between Scotland and James Bay and the vision has been to leverage this to promote a renewal of transatlantic tourism, given the historic connections between Orkney, Scotland, the UK generally, and James Bay.
- Major funding ($2M+) was applied for last fall and did not come through, despite receiving perfect marks from two of three grant reviewers. We are working on reapplying. The funding would help support part of the salary of our Culture, Arts and History Lead, and also include programming funding.

BRIEFING NOTE

Airport Leases and Rates increase.

A Briefing Note contains advice and/or recommendations from an employee, for council consideration.

SUBMITTED BY	Nazar Mazovskyy – Airport Manager
DATE	Tuesday July 14th, 2026
BACKGROUND	Airport manager has completed a review of the Town of Moosonee Airport's user fees, charges, and land lease rates. Most of the current fees have not been reviewed for several years and no longer adequately reflect the cost of providing airport services, increasing operational expenses, or the market value of airport lands. In addition, the current land lease structure does not distinguish between airside properties, which provide direct access to the apron and runway, and streetside properties, which do not. Establishing separate lease categories would better reflect the value and operational benefits associated with each type of property while creating a consistent framework for future lease negotiations.
ANALYSIS & DISCUSSION FOR COUNCIL CONSIDERATION	Airport manager recommends implementing a **15% increase** to the majority of airport fees effective January 1, 2026. The proposed increases will help recover a greater portion of the operating costs associated with maintaining airport infrastructure and services while remaining competitive with comparable northern airports.

Proposed Airport Fee Adjustments

Aircraft Parking Charges

Weight	Daily	Monthly	Annually
2,000 kg or less	$15.21	$118.59	$745.17
2,000–5,000 kg	$15.21	$118.59	$878.15
5,000–10,000 kg	$26.47	$526.91	N/A
10,000 kg+	$48.12	$980.12	N/A

Other Airport Fees

Service	Proposed Fee
Aircraft Electrical Plug-In	$37.28
Passenger Facility Charge	$18.40
After-Hours Call-Out (including after-hours airside escort)	$220.89
Airside Escort Service	$71.14/hour
Fuel Distribution Fee	$0.09/L

Airport Facility Charges

Aircraft Seating Capacity	Proposed Fee
0–8 seats	$55.96
9–15 seats	$104.93
16–25 seats	$174.87
26–35 seats	$314.78
36–45 seats	$419.70
45+ seats	$559.61

Proposed Land Lease Rates

Airport manager recommends separating airport lease rates into two categories:

Airside Properties

Airside lands provide direct aircraft access and therefore command a higher commercial value.

A **15% increase** is proposed for 2026, followed by **7% annual compounded increases**.

Year	$/Square Foot
2026	$0.55
2027	$0.59
2028	$0.63
2029	$0.67
2030	$0.72

Streetside Properties

Airport manager recommends a **10% increase** in 2026, followed by **7% annual compounded increases**.

Year	$/Square Foot
2026	$0.53
2027	$0.57
2028	$0.61
2029	$0.65
2030	$0.69

Future Leasing Opportunities

Thunder Airlines and ORNGE have expressed interest in leasing the former Environment Canada Part 10 airside property, comprising approximately 20,000 square feet.

Given the commercial value of the property, airport manager recommends that any future lease be awarded through a competitive Request for Proposals (RFP) process to ensure fairness, transparency, and the best value for the Town.

Airport manager will also continue reviewing the following airport leases:

- ORNGE
- Expedition
- Where Is the Food Café

These reviews will ensure consistency with the Town's updated lease standards and airport operational requirements.

<table>
<tr><td>RELEVANT POLICY AND/OR LEGISLATION</td><td>Town of Moosonee Fees and Charges By-law
Town of Moosonee Procurement Policy (RFP Process)
Existing Airport Land Lease Agreements</td></tr>
<tr><td>FINANCIAL IMPLICATIONS</td><td>The proposed fee and lease adjustments are expected to increase airport-generated revenues and improve the long-term financial sustainability of airport operations.
Based on current lease negotiations, projected 2026 annual lease revenue is estimated as follows:
<table>
<tr><th>Tenant</th><th>Projected Revenue</th></tr>
<tr><td>HTS</td><td>$22,000</td></tr>
<tr><td>Meechim Enterprises</td><td>$11,000</td></tr>
<tr><td>GG's</td><td>$18,020</td></tr>
<tr><td>WAHA</td><td>$11,000</td></tr>
<tr><td>Air Creebec</td><td>$17,600</td></tr>
<tr><td>Superior Propane</td><td>$18,020</td></tr>
</table>
Total Projected Annual Lease Revenue: $97,640
Additional revenue will be realized through the proposed airport fee increases.
The recommended annual lease escalation structure will also provide predictable long-term revenue growth while reducing the need for large periodic fee adjustments.</td></tr>
<tr><td>RECOMMENDATIONS</td><td>That Council approve the proposed 2026 Airport Fee Schedule, including the 15% increase to airport user fees, and approve the implementation of separate Airside and Streetside airport land lease rates, with annual compounded increases as outlined in this report.
Furthermore, airport manager be authorized to proceed with the review and negotiation of existing airport leases and to initiate a competitive Request for Proposals (RFP) process for the former Environment Canada Part 10 airside property.</td></tr>
<tr><td>CAO'S COMMENTS AND/OR MOTION FOR COUNCIL CONSIDERATION</td><td>-Council receives the Airport Fee and Land Lease Rate Review Briefing Note;
-Council approves the revised Airport Fee Schedule effective January 1, 2026;
- Council authorizes airport manager to include annual rent escalation provisions and market rate adjustment clauses in all new and renewed airport lease agreements, and to adjust lease rates during the term of a lease where permitted by the lease agreement, based on market conditions, appraisals, or Council-approved fee schedules, without requiring further Council approval for each individual adjustment;
-Council approves the implementation of separate Airside and Streetside land lease rates as presented;
-Council authorizes airport manager to proceed with the review and negotiation of airport leases, and to issue a Request for Proposals (RFP) for the former Environment Canada Part 10 airside property;</td></tr>
</table>

BRIEFING NOTE

Turf – Emergency Damage Mitigation

A Briefing Note contains advice and/or recommendations from an employee, for council consideration.	
Submitted	Terah Racine, Manager of Community
Date	July 9, 2026
Background	Following a water incident at the Community Centre, the Town was not notified for several days, resulting in concerns about moisture becoming trapped beneath the artificial turf. Immediate action was required to prevent mould growth and potential loss of the turf.
Analysis and Discussion for Council Consideration	Winmar of Timmins responded quickly and completed the emergency drying and remediation work, successfully preserving the artificial turf and preventing more extensive damage. The cost of the emergency mitigation is significantly less than the cost of replacing the turf system and helped avoid a lengthy facility closure. The invoice includes labour, specialized drying equipment, materials, travel, and accommodations.
Applicable policies, regulations, legislation	
Source of Funds - Financial Implications	The total cost of the emergency mitigation work is $19,365.54 (including HST).
Recommendations	**That Council:** • approve payment to Winmar of Timmins in the amount of $19,365.54 (including HST) for emergency water mitigation and drying services completed at the Moosonee Community Centre turf facility.
CAO'S COMMENTS AND/OR MOTION FOR COUNCIL CONSIDERATION	BE IT RESOLVED THAT, the Corporation of the Town of Moosonee, approve the payment of $ 19,365.54 to Winmar for the emergency water mitigation and drying services.

BRIEFING NOTE
Tri-Plex Modular Housing – 4 Wabusk Ave

A Briefing Note contains advice and/or recommendations from an employee, for council consideration.	
SUBMITTED BY	Nariman Emad - Public Works Manager
DATE	July 7th, 2026
BACKGROUND	On February 4, 2026, Council approved Resolution No. 2026-08, authorizing a total budget of $500,000 for the purchase and installation of a tri-plex modular housing unit from SKY Modular Inc. at 4 Wabusk Ave, Moosonee, with $100,000 funded from capital reserves and the remaining $400,000 financed through a mortgage. The Town subsequently executed a Manufactured Modular Unit Purchase and Sale Agreement with SKY Modular Inc. for the three-unit tri-plex. Under Section 9 (Infrastructure) of that Agreement, the Purchase Price covers only the manufactured units themselves; the foundation, site work, and utility connections remain the Town's sole responsibility and are explicitly excluded from the Purchase Price. Quotes have now been received for the pile foundation and site servicing required to complete the project. Combined with the unit purchase price, these costs are projected to exceed the approved $500,000 budget.
ANALYSIS & DISCUSSION FOR COUNCIL CONSIDERATION	Budget position for the SKY Modular tri-plex project at 4 Wabusk Ave is as follows: • Approved project budget (Resolution No. 2026-08): $500,000.00 • Tri-Plex unit purchase price (SKY Modular Purchase Agreement, 3 units): $389,250.00 • HST (13%): $50,602.50 • Total unit cost, including HST: $439,852.50 • Remaining budget after unit purchase: $60,147.50 Foundation and site work were quoted separately and are excluded from the SKY Modular purchase price under Section 9 (Infrastructure) of the Purchase Agreement: • Pile foundation installation: $109,000.00 • Connection of water, sewer, and hydro services, including removal of the existing derelict foundation footing and an abandoned sewer manhole protruding approximately two feet above grade at the lot entrance — remnants of the site's former use as a military base: $15,000.00 **Total foundation and site servicing cost: $124,000.00. Based on these figures, the project is projected to exceed the approved budget by approximately $63,850.00 ($124,000.00 in foundation/site costs against $60,147.50 remaining budget), before any contingency for unforeseen subsurface conditions given the site's history as a former military base.**
RELEVANT POLICY AND/OR LEGISLATION	1. Resolution No. 2026-08 (February 4, 2026) 2. Purchasing Policy 3. Manufactured Modular Unit Purchase and Sale Agreement with SKY Modular Inc. (Section 9 – Infrastructure)

FINANCIAL IMPLICATIONS	• Approved project budget: $500,000.00 ($100,000.00 from capital reserves / $400,000.00 mortgage financing). • Tri-Plex unit purchase price, including HST: $439,852.50. • Pile foundation installation: $109,000.00. • Utility connections (water, sewer, hydro) and removal of the old foundation footing and abandoned sewer manhole: $15,000.00. • **Total identified project cost: $563,852.50** • **a projected shortfall of approximately $63,850.00 against the approved $500,000.00 budget.** This shortfall does not include contingency for unforeseen subsurface conditions related to the site's former use as a military base. Council direction is required on the funding source for the shortfall (additional capital, increased mortgage financing, or reserves).
RECOMMENDATIONS	That Council receive this briefing note for information. It is further recommended that Council: • Approve the funding for the projected shortfall of approximately $63,850.00 required to complete the tri-plex foundation and site servicing at 4 Wabusk Ave. • Authorize Public Works Manager to tender the removal of the existing foundation footing and abandoned sewer manhole as part of the site preparation scope. These figures should be treated as preliminary pending final tender for the demolition/removal scope, and administration will report back to Council once firm pricing is confirmed.
CAO'S COMMENTS AND/OR MOTION FOR COUNCIL CONSIDERATION	**MOTION FOR COUNCIL'S CONSIDERATION:** **BE IT RESOLVED THAT** Council approves additional funding in the amount of $63,850.00 to complete the foundation and site servicing works at 4 Wabusk Ave, to be funded from reserves. **AND BE IT RESOLVED THAT** further authorizes Public Works Manager to tender the removal of the existing foundation footing and abandoned sewer manhole at 4 Wabusk Ave.

BRIEFING NOTE
Proposed Amendment to By-Law No. 07-17: Introduction of Metered Sewage Rate for Commercial Properties

A Briefing Note contains advice and/or recommendations from an employee, for council consideration.	
SUBMITTED BY	Nariman Emad poor, Public Works Manager
DATE	June 8, 2026
BACKGROUND	The Town of Moosonee currently charges Commercial, Industrial, Institutional, and Non-Residential properties a flat monthly sewer rate of $45.00 under By-Law No. 07-17. This rate does not reflect actual sewage volumes discharged, which can vary significantly among commercial users. All commercial properties connected to the municipal water distribution system are already equipped with water meters. The Town is therefore in a position to introduce a metered sewage consumption rate without capital investment in new metering infrastructure. Standard practice in Ontario municipalities is to deem sewage volume discharged equal to water consumed as recorded by each property's water meter, which is the approach adopted in the proposed amendment.
ANALYSIS & DISCUSSION FOR COUNCIL CONSIDERATION	The proposed amendment to By-Law No. 07-17 introduces a metered sewage consumption rate of $2.50 per cubic metre for Commercial, Industrial, Institutional, and Non-Residential Properties, charged in addition to the existing flat monthly rate of $45.00. **Key considerations for Council:** Equity: A metered rate distributes sewage treatment costs based on actual usage rather than a fixed charge, which is more equitable for lower-volume commercial users. Rate Structure: The $2.50/m3 consumption rate is below the commercial water consumption rate of $3.35/m3, resulting in a combined consumption charge of $5.85/m3. The flat rate of $45.00/month is retained. Infrastructure: No new metering equipment is required. Sewage volume is calculated directly from existing water meter readings. Delinquency: The amendment applies the same interest and delinquency provisions as water charges under By-Law No. 07-17, including 1.25% monthly interest on overdue balances, disconnection after 90 days of non-payment, transfer of unpaid balances to property taxes, and a $50.00 reconnection fee. Residential Impact: Residential properties are not affected. Their flat sewer rate of $40.00 per month remains unchanged.

RELEVANT POLICY AND/OR LEGISLATION	Municipal Act, 2001, s. 391 By-Law No. 07-17 (Water and Sewer Rates) Safe Drinking Water Act Sustainable Water and Sewage Systems Act
FINANCIAL IMPLICATIONS	Revenue from sewage treatment will increase in proportion to actual commercial water consumption, improving cost recovery for the municipal sewage treatment system. No capital expenditure is required, as existing water meters are used to calculate sewage consumption charges. The flat monthly rate of $45.00 for commercial properties is retained. The metered consumption rate of $2.50 per cubic metre is charged in addition to this flat rate, based on monthly water meter readings.
RECOMMENDATIONS	That Council receive this briefing note for information and direct staff to bring a By-Law, being a By-Law to amend By-Law No. 07-17, forward at the next regular Council meeting.
CAO'S COMMENTS AND/OR MOTION FOR COUNCIL CONSIDERATION	**MOTION FOR COUNCIL'S CONSIDERATION:** ***BE IT RESOLVED THAT*** *the Council of the Corporation of the Town of Moosonee receive the briefing note for information and direct staff to bring forward an amending by-law No. 07-17, respecting municipal water distribution system and sewage treatment system rates, for Council's consideration at the next Regular Council Meeting.*

BRIEFING NOTE
Air Conditioning System for Upper Levels of the Fire Hall

A Briefing Note contains advice and/or recommendations from an employee, for council consideration.	
SUBMITTED BY	Stephen Crown-Fire Chief
DATE	June 23rd 2026
BACKGROUND	The Moosonee fire department is in need of an air conditioning unit for the upper levels of the fire hall. During the summers, the temperature within the upstairs levels of the fire hall reach approximately 40 degrees making it very difficult to work and train.
ANALYSIS & DISCUSSION FOR COUNCIL CONSIDERATION	I have obtained 2 purchase costs: Senville Website - $ 6,199.99 ($ 7,005.99 with taxes/shipping). Unit only, no installation included. BPH Sales Website - $10,086.00 ($11,510.18 with taxes/shipping). Unit only, no installation included. 1 quote from our HVAC vendor Northland for the purchase and installation of 2 wall mounted units that would be run from dual zone cold climate heat pump. I would like to have one interior unit located in the Kitchen area, which also would cool the dispatch room and the other interior unit to be in the training room. The quote from Northland for installation and all equipment is $9,685.00 plus tax ($10,944.05 total).
RELEVANT POLICY AND/OR LEGISLATION	Section 25(2)(h) of the Occupational Health and Safety Act requires employers to protect workers from adverse thermal conditions. Ignoring extreme temperatures is a violation of the Act.
FINANCIAL IMPLICATIONS	The cost of to operate these units are unknown at this time. It should be comparable to past years, as other options, such as room/floor air conditioning units have been tried in the past, however, these units could not keep up with the demand as they are not designed for larger spaces and would run constantly with little outcome for proper cooling. These units are designed for spaces such as these and would not need to be run as often.
RECOMMENDATIONS	The installation of this system will greatly improve the working conditions within the hall. I ask for approval to proceed with the purchase and installation using Northland as the installation is included.
CAO'S COMMENTS AND/OR MOTION FOR COUNCIL CONSIDERATION	BE IT RESOLVED THAT the Council of The Corporation of the Town of Moosonee, approves the purchase of a Dual Zone Cold Climate Ductless Heath Pump – Supply Only through Northland Group of Companies Ltd. For $10,944.05.

Northland
Group of Companies Ltd.

1-888-416-HVAC | www.northlandgc.com

RECIPIENT:

Town of Moosonee
5 First Street
Box 727
Moosonee, Ontario P0L 1Y0

Estimate #2370

Sent on	Jun 22, 2026
Total	**$10,944.05**

Product/Service	Description	Qty.	Unit Price	Total
Dual Zone Cold Climate Ductless Heat Pump - Supply Only	Supply and ship (1) 3-ton dual-zone cold-climate heat pump. Supply and ship (1) 2 TON indoor unit. Supply and ship (1) 1 TON indoor unit. Supply and ship required refrigeration lines, insulation, brackets, communication cable and non-fused disconnect.	1	$9,685.00	$9,685.00
Not Included:	Anything not mentioned in the scope of work above. Electrical connection from the breaker to the disconnect to be provided by the electrician. Installation to be completed on a time-and-materials basis.			

Subtotal	$9,685.00
HST ON (13.0%)	$1,259.05
Total	**$10,944.05**

This quote is valid for the next 30 days, after which values may be subject to change.

Signature: ____________________ **Date:** ____________

48000 BTU Dual Zone Mini Split Air Conditioner - Heat Pump - SENA/48HF/D

Senville

CAD $6,199.99

SKU: SENA-48HF-D2424-2X25

UPC: 8930880081948

Availability: Ships in 2 to 3 days

Shipping: Free Shipping

Installation Kit: *

25 Ft. (Upgrade 2 Kits)

Indoor Combination: *

24000 BTU / 24000 BTU

Quantity:

1

ADD TO CART

Add To Wish List

Chat With Us

Check out faster with:

PayPal Checkout

OR

Customer

firechief@moosonee.ca

Edit

Shipping

Shipping address

Country

Canada

First Name

Stephen

Last Name

Crown - Fire Chief

Address

5 First Street, 727

Apartment/Suite/Building (Optional)

Company Name (Optional)

Moosonee Fire Department

Order Summary

Edit Cart

1 Item

1 x 48000 BTU Dual Zone Mini Split Air Conditioner - Heat Pump - SENA/48HF/D — $6,199.99

Installation Kit: 25 Ft. (Upgrade 2 Kits)

Indoor Combination: 24000 BTU / 24000 BTU

Coupon / gift certificate

Subtotal	$6,199.99
Shipping	Free
Tax	$806.00

Total (CAD) **$7,005.99**

Samsung Mini-split Heat Pump | Max Heat 3.0

$5,043.00

By Samsung HVAC

Size

24,000 BTU/hr

ADD TO CART

BPH SALES.CA

shop

firechief@moosonee.ca

Ship to	**Stephen Crown** 5 First St, Box 727, Moosonee ON P0L 1Y1, CA
Shipping	**Standard · $100.00**
Payment	**CIBC ···· 8257** VISA

Sign me up for news and offers from this store

Pay now

Check out as guest

2

Samsung Mini-split Heat Pump | Max Heat 3.0 $10,086.00

24,000 BTU/hr

Discount code Apply

Subtotal	$10,086.00
Shipping	$100.00
Estimated taxes	$1,324.18
Total	CAD **$11,510.18**

Shopping cart

Product	Price	Quantity	Total
 Samsung Mini-split Heat Pump | Max Heat 3.0 24,000 BTU/hr	$5,043.00	− 2 + Remove ✕	$10,086.00

Add a note to your order

Subtotal: $10,086.00

BRIEFING NOTE
Purchase of a Pumper Tanker

Submitted	Stephen Crown – Protective Services Manger
Date	Wednesday, July 8, 2026
Background	The Fire Department is currently operating with one (1) pumper. The previous second truck was tendered off and sold.
Analysis and Discussion for Council Consideration	As we are only operating with 1 pumper, and the length of time it would take to have a truck custom built, I opted to request quotes from fire truck manufacturers and sales companies for new stock trucks that are ready to go. I provided each of them with the same options/features that I feel are needed here for our community. All came back with quotes but not all met every single requested item. I have provided an excel spreadsheet with each quote received. I received the quotes just as our new Treasurer started in his position, and in discussions with him, he requested that I look for possible options in the “used truck” market. The other issue with purchasing a used truck is that, if they are in decent condition, they sell quickly. If the decision is made to purchase a used vs new truck, a set cap amount would need to be decided a loan should be looked at, not only for the purchase of the truck, but for some of the equipment that come with new trucks, but would need to be purchase separately.
Relevant Policy and/or Legislation	Purchases over $10,000 require Council approval.
Financial Implications	The purchase price of “New” fire trucks has dramatically increased of the last few years. As you can see above, however, the purchase of a used fire pumper tanker (or any vehicle in general) comes with potential high financial risks. The purchase price may be lower initially, but there has been wear and tear on the vehicle itself and could lead to high repair costs with potential failures. New trucks come with a warranty.
Recommendations	I feel that the safest option would be to purchase new and if that was the case, I would recommend to go with Commercial and the 2400 PIC unit. They met all my requests and this unit would fit in the fire hall. However, with the cost being a major concern, I request a purchase limit of $350,000.00 limit so we can secure the newest unit possible that meets our needs and would be in decent operating condition.
CAO’s comments / Motion for Council Consideration	BE IT RESOLVED THAT the Council of The Corporation of the Town of Moosonee, approves a. The purchase of a Danco Enterprise 2003 Freightliner FL80 in the amount of $ 46,000.00 or

	b. A pre-approved limit of $ 300,000 for the Fire Chief and Treasurer to be pre-authorized to purchase a used Fire Truck.

Company	Truck Type or Model	New/Used	Truck Tank Size (2000 - 2400 USG)	Price before taxes	Length	4" High Vol Discharge Port	Water Dump System
Commercial	PIC 2400 Tanker	New	2400 USG	$699,997.25	28'	Yes (Rear)	Yes
Fort Garry	Crusader Tanker	New	2400 USG	$625,143.00	26'	No	Yes
Dependable	Fouts Super Tanker	New	2000 USG	$581,141.00	28'	Not Specified	Yes
City View Specialty Vehicles	Rosenbauer FX Tanker - stock #22580	New	3000 USG	$669,400.00	33'	Yes	Yes
City View Specialty Vehicles	Rosenbauer FX Tanker - stock #22570	New	3000 USG	$730,350.00	34'	Yes	Yes
Market Book	2021 Freightliner M2 106	Used (Sold)	2000 USG	$324,000	32'	No	Yes
Danco Enterprise	2003 Freightliner FL80	Used	1000 USG	$46,000.00	31'	Looks to be	Yes

Pump System	Port-a-Tank Holding System	Suction Hoses	Ladders	Pike Poles	Decals	Lights/Sirens/True Airhorn
DARLEY PSP 1250 GPM	Yes	Yes	Yes	Yes	Yes	Yes
HALE MBP 750 GPM	Yes	Yes	Yes	Not Specified	Yes	Yes
HALE MBP 1000 GPM	Yes	Yes	Yes	Yes	Yes	Yes
HALE DSD 1320 GPM	Not Specified	Yes	No	Not Specified	Yes	Yes
Waterous CXK 1250 GPM	Yes	Yes	Yes	Not Specified	Yes	Yes
Hale 1250 GPM	Yes	No	No	No	No	Yes
Hale	Yes	Unsure	Unsure	No	No	Yes

Photos (14)

2003 FREIGHTLINER FL80

Options

Fire Trucks

View My Watch List

USD **$32,422**

Price entered as: CAD $46,000

Email Seller

Truck Location: 122 ch Saint-Lazare Farm Sainte-Marie-De-Kent, New Brunswick, Canada E4S 2K8

Seller Information

View Seller Information

Danco Enterprise

Contact: Daniel Collette

Sainte-Marie-de-Kent, New Brunswick, Canada E4S 2K8

+1 844-764-3334

Video Chat

Get Shipping Quotes

Print Share

Photos (23)

2021 FREIGHTLINER BUSINESS CLASS M2 106

Options

Fire Trucks

View My Watch List

Call for price

Email Seller

Machine Location: 1830 115TH ST NW Rice, Minnesota, USA 56367

Seller Information

View Seller Information

Carco Truck & Equipment
Contact: Sales
Rice, Minnesota, USA 56367-9325

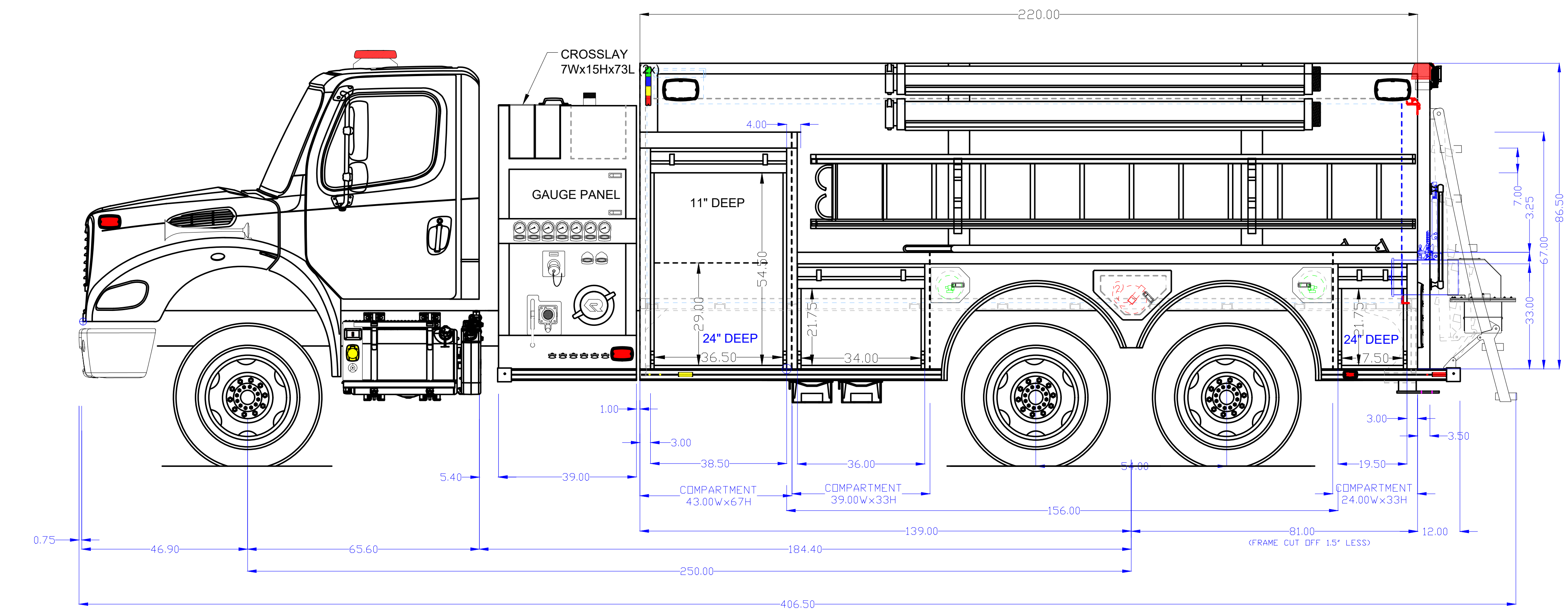
+1 320-231-0252
Video Chat

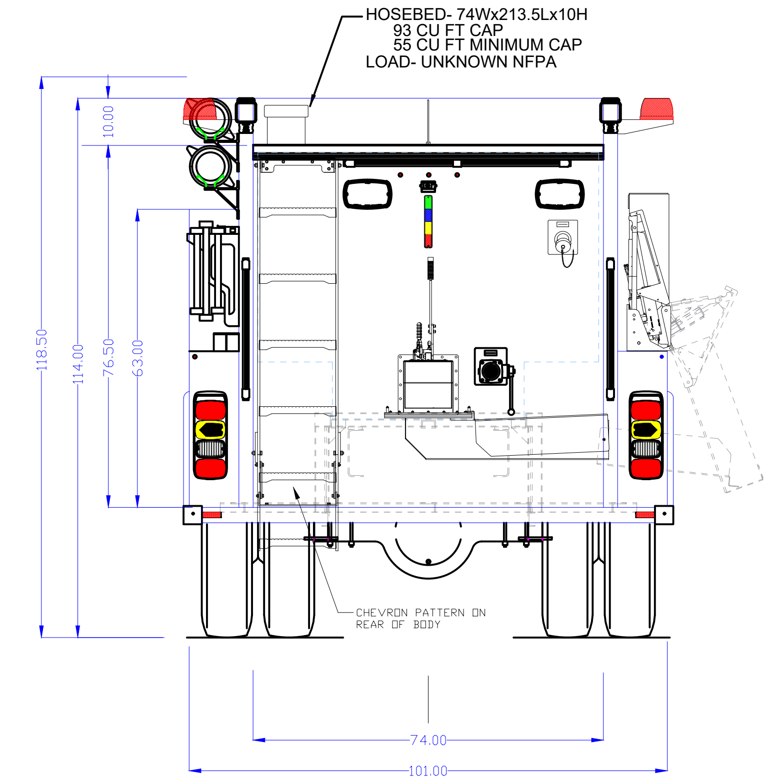
FREESTAR Get Shipping Quotes

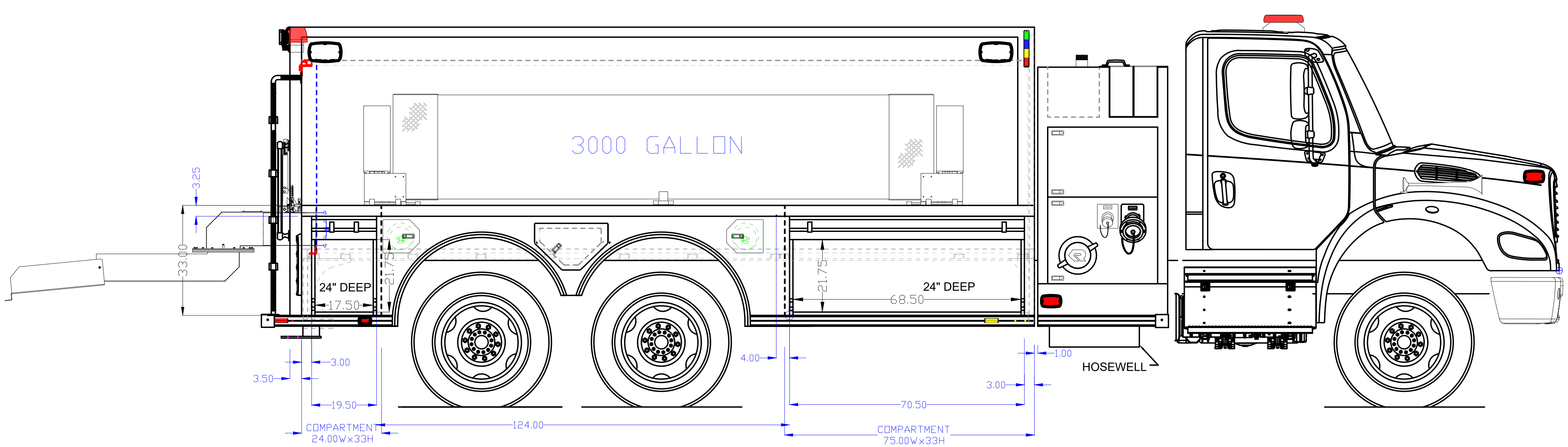
General

INTIALS: EH
JOB NUMBER: 22569
DATE: 9/9/2025

PRODUCTION APPROVED







NOTES:
1. OVERALL HEIGHT IS IN LOADED CONDITION. UNLOADED HEIGHTS MAY BE 4" ABOVE HEIGHTS SHOWN.
2. DO NOT SCALE DRAWING.
3. ALL DIMENSIONS ARE APPROXIMATE AND SUBJECT TO ENGINEERING CHANGES.
4. DRAWING MAY OR MAY NOT SHOW ALL ITEMS AS DESCRIBED IN THE WRITTEN DETAIL SPECIFICATIONS.
5. INCLUSION OF AN ITEM ON THE DRAWING DOES NOT CONSTITUTE INCLUSION OF THAT ITEM WITH THE FINAL DELIVERED UNIT.

REV 4:	JRS	DATE: 9-9-25	2nd RELEASED CHANGED TO WATEROUS PUMPS
REV 3:	EH	DATE: 8-26-25	RELEASED
REV2:	JRS	DATE: 8-22-25	FINAL SCRUB
REV1	MHA	DATE: 7-29-25	PRECON SCRUB
DRAWN:	MJ	DATE: 6-3-25	

APPROVED BY:

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MAXIMUM HEIGHT	NONE
MAXIMUM LENGTH	NONE
BODY WIDTH	101"

CHASSIS: FREIGHTLINER
PUMP: WATEROUS CXK 1250 GPM
TANK: 3000 / – FOAM

STOCK 3000
DETROIT

rosenbauer

ROSENBAUER FX 1/8"

JOB NUMBER	DRAWING NUMBER	REV
22569	2367-D	4

Apparatus renderings and/or representative images are presented to customers with the understanding that appearance of final apparatus will be built to suit the requirements and needs of the department. Final apparatus appearance should not be evaulated on below image(s).

<u>MAXIMETAL PIC 2400 TANKER – INC5094</u>

Crusader Tanker

International Chassis

- Cummins L9 350 HP Engine with Allison Transmission
- Hale Side Kick Pump
- 2000 I.G. Water Tank
- Aluminum Body
- Stainless Steel Plumbing System
- Low-Maintenance Poly Water Tank
- Practical Storage Compartments for Equipment and Hose

All photos are for illustration purposes only and may not reflect the exact specifications, features, or appearance of the actual trucks listed.

Download Specification Sheet

2026 Statement of Account for Council
June 22, 2026

Objective
To provide comprehensive financial information in a clear and transparent fashion allowing Council to make informed and accountable decision-making.

Background
1. No comprehensive strategy/summary previously compiled.
2. Overspending on capital projects.
3. Inaccurate Information - Wabun WW had a $ 129,000 budget shortfall to start.
4. Late Financial Reporting - no line of sight on up to date figures (e.g. $ 1.4M paid to Inlink May 2026 for 2025 services).
5. Rising costs due to inflation.
6. Lack/low rate hikes for past decade.
7. Cost escalation associated with WAHA.
8. Inadequate communication/record-keeping.
9. High turnover of key senior staff members.
10. Slow invoicing from key suppliers.

Cash Flow Projections

	Bank Balance - Dec 31, 2025		9,627,330.11	
	Add in unpaid AR Items			
	1. WAHA		1,224,022.45	These amounts are part of ongoing discussions with WAHA.
	2. Pomerleau		336,372.75	I've reached out to Pomerleau and collected this balance.
	Revised Bank Balance		11,187,725.31	
	Committed Spending			
	Fire Truck	-	800,000.00	2014 Last Tanker Purchased. Council agreed to purchase a new Tanker every 20 years with the 2 tankers staggered every 10 years apart.
	Building Permits	-	891,993.60	Will help offset future Operating Budgets. Only eligible for use against Building Dept.
	ACAP - Airports Capital Assistance Program	-	177,000.00	Town missing Airport documentation. WSP estimate to complete this in order to start Airport Lighting Project.
	CCBF - Gas Tax	-	668,896.89	Funds received. Can help cover Town's portion of Wabun road project.
1	ICIP - COVID-19 Resilience Infrastructure Stream TOM Fitness Centre Climate & Access Renovation	-	100,000.00	Project started without a contract. Contractor paid 100% up front. Work half done. No real progress in years. Ultimately, going to have to pay another contract to finish this.
2	ICIP - Green - 2019 Intake Water/Wastewater/Storm - Second St (from Revillion Rd to Bay Rd) and Bay Rd (from First St to appx 40m past the intersection of Second St)	-	175,962.59	EXP Payment Certificate 11-A Release of Holdback. Final payment for this project.
3	ICIP - Green - 2021 Intake Water distribution replacement and road reinstatement of Fifth Street from Bay Rd to Wabun and Wabun Rd from McCauley Cres to Main St.	-	3,548,596.39	EXP Payment Certificate 11-C Release of Holdback plus $ 5,000,000 (Note: $ 1,637,650.35 of this expense being born by IO Loan and OCIF Funding).
	Infrastructure Ontario Loan Loan for Water/Sewer Replacement Project - Phase 2	-	740,657.18	Council passed resolution to use these funds on Wabun Road project.
	OCIF Combined with ICIP Projects (Rural/Northern, Green Stream 1, Green Stream 2)	-	896,993.17	Council passed resolution to use these funds on Wabun Road project.
	Waburn Road WW funding shortfall	-	129,439.65	Former CAO cost estimates shortfall.
4	FedNor Economic Development Strategy	-	113,000.00	Council approved project (CAO then entered contract for $ 120K plus HST, was able to renegotiate back down to $ 100K plus HST).
5	ICIP - Rural and Northern ICIP - Rural and Northern	-	442,162.19	EXP Payment Certificate 11-B Release of Holdback.
6	Tri-plex	-	600,000.00	Cost to build Tri-Plex.

	MNEDG - NORDS (same use as the Pothole Prevention and Repair Program) Municipal Road Capping	-	347,167.53	Innlink invoices received May 12, 2026.
	Payment to Innlink for 2025 Services (Dog Pound, Roads Capping)	-	1,098,858.40	Cheque 20510 issued to Innlink on May 27, 2026
	Town Hall Backdoor Replacement	-	11,074.00	SDL Home Restoration Quote.
	Revised Bank Balance		445,923.72	
	Eligible Grant Funding Still to Claim			
1	ICIP - COVID-19 Resilience Infrastructure Stream TOM Fitness Centre Climate & Access Renovation		70,090.00	
2	ICIP - Green - 2019 Intake Water/Wastewater/Storm - Second St (from Revillion Rd to Bay Rd) and Bay Rd (from First St to appx 40m past the intersection of Second St)		166,046.04	
3	ICIP - Green - 2021 Intake Water distribution replacement and road reinstatement of Fifth Street from Bay Rd to Wabun and Wabun Rd from McCauley Cres to Main St.		2,886,172.61	
4	FedNor Economic Development Strategy		90,000.00	
5	ICIP - Rural and Northern Reconstruction of Bay Rd and Second St		684,683.80	
6	Apply for Loan on Tri-Plex		400,000.00	
	Revised Bank Balance		4,742,916.17	
		-	1,000,000.00	Minimum Balance MMAH Expects for Town Operating Cashflow
		-	1,000,000.00	Minimum Balance MMAH Expects for Airport Operating Cashflow
	Operating Funds Available to Town		2,742,916.17	

Town Operations

Revenues			Expenses	
Total TAXATION: COMMERCIAL	-	730,635	Total LEGISLATIVE	56,259
Total TAXATION: INDUSTRIAL	-	8,316	Total ELECTION	-
Total TAXATION: MULTI-RES	-	47,588	Phelps	94,920
Total TAXATION: RESIDENTIAL	-	1,653,977	Total ADMINISTRATION	925,263
TREAS - Penalties & Interest	-	2,000	Total TREASURY	376,000
Total PENALTIES & INTEREST	-	115,000	Total FINANCE	468,513
Total CONDITIONAL GRANTS	-	1,771,255	Total ADMINISTRATION BUILDING	27,100
Total FEES & CHARGES	-	190,437	Total BYLAW	-
Total FIRE DEPARTMENT REVENUES	-	500	Total FIRE DEPARTMENT	346,498
Total BYLAW REVENUES	-	1,000	Total PEST & ANIMAL CONTROL	93,435
Total ROADS REVENUE	-	1,900	Total OCCUPATIONAL HEALTH & SAFETY	4,000
Total GARBAGE COLLECTION REVENUES	-	125,760	Total 911	1,900
Total LANDFILL REVENUES	-	170,000	Total COMMUNITY EMERGENCY MEASURES	7,000
Total SEWER REVENUES	-	1,000	Total ROAD MAINTENANCE SERVICES	258,559
Total WATER REVENUE	-	2,500	Total BRIDGES & CULVERTS	41,000
Total WATER BILLINGS	-	787,400	Total DITCHING	23,000
Total SEWER BILLING	-	349,400	Total GRADING	10,000
Total CEMETERY SERVICES	-	5,000	Total DUST CONTROL	80,000
Total RECREATION SERVICES	-	100	Total WINTER STANDBY	116,595
Total ARENA	-	61,500	Total WINTER ROAD RAMPS	15,675
Total COMMUNITY HALL	-	15,200	Total WELDING	4,000
Total FITNESS CENTRE PROGRAM	-	20,000	Total SAFETY DEVICES	21,941
Total VENDING MACHINE	-	12,000	Total STREETLIGHTS	53,500
Total GYM	-	2,000	Total OVERHEAD	518,044
Total BOWLING ALLEY	-	1,000	Total MARINA	3,500
Total MUNICIPAL ACCOMMODATION TA)	-	65,000	Total GARBAGE COLLECTION	142,010
Total SUMMER FUN PROGRAM	-	10,000	Total LANDFILL	87,359
Total PLANNING REVENUES	-	9,001	Total PUBLIC WORKS FLEET DEPARTMENT	185,382
Total BUILDING REVENUES	-	201,750	Total SANITARY SEWERS	59,462
Subtotal Revenue	-	6,361,220	Total STORM SEWERS	27,905
			Total WATER DELIVERY SYSTEM	70,379
PT Rev Loss from Aboriginal Housing		42,783	Total EMERGENCY REPAIRS - WATER	20,000
			Total WATER TREATMENT PLANT	809,200
Total Revenue	-	6,318,437	Total SEWER TREATMENT PLANT	318,350
			Total CEMETERY	20,378
			Total RECREATION ADMINISTRATION	103,125
			Total RECREATION - SPECIAL PROGRAMS	12,000

Total ARENA OPERATIONS	577,297
Total ARENA OPERATIONS - PART TIME	39,725
Total OUTDOOR PARKS	500
Total SUMMER FUN PROGRAM	97,875
Total FITNESS CENTRE	53,000
Total VENDING MACHINE	25,000
Total TOURISM	20,000
Total MUNICIPAL ACCOMMODATION TAX	50,000
Total CUSTODIAN	109,181
Total MUSEUM	20,120
Total TRAIL GROOMING	500
Total FACILITIES	22,201
Total CDWCE	233,007
Total BUILDING DEPARTMENT	153,501
Total PLANNING & DEVELOPMENT	96,501
Total GIS	16,000
Total Expense	6,916,661

Total Revenue	-	6,318,437
Total Expense		6,916,661
Expenses Over Revenue		598,224

Airport Operations

Revenues

Total AIRPORT REVENUES - ADMINISTRA˜	-	1,346,211
Total AIRPORT REVENUES - BUILDINGS	-	3,047
Total Revenue	-	1,349,258

Expenses

Total AIRPORT ADMINISTRATION	271,548
Total AIRPORT BUILDINGS	299,797
Total AIRPORT MECHANIC	111,102
Total AIRPORT RUNWAYS	678,579
Total Expense	1,361,026

Total Revenue	-	1,349,258
Total Expense		1,361,026
Expenses Over Revenue		11,767

Combined Operations

Total Revenue	-	7,667,695
Total Expense		8,277,687
Expenses Over Revenue		609,992

2026 Operating Budget Summarized

				Proposed Tax Rate Hike	30
				Proposed Water Rate Hike	16

	2026	2025	Change	$ from Rate Hikes	
Total Revenue	7,667,695	7,528,991	138,704		
Total Expense	8,277,687	7,550,991	726,696		
Revenue less Expenses	- 609,992	- 22,000	- 587,992	-	- 609,992
	-	-	-		
Total Water Revenue	1,140,300	1,290,150	- 149,850		
Total Water Expense	1,305,295	1,301,179	4,116	-	
Revenue less Expenses	- 164,995	- 11,029	- 153,966	-	- 164,995
	-	-	-		
Total Levy Revenue	5,178,137	5,011,440	166,697		
Total Levy Expense	5,611,366	4,975,064	636,302	-	
Revenue less Expenses	- 433,229	36,376	- 469,605	-	- 433,229
Total Airport Revenue	1,349,258	1,227,401	121,857		
Total Airport Expense	1,361,026	1,274,748	86,278	-	
Revenue less Expenses	- 11,767	- 47,347	35,580	-	- 11,767

2026 Operating Budget Summarized

				Proposed Tax Rate Hike	3%	30
				Proposed Water Rate Hike	3%	16
	2026	**2025**	**Change**	**$ from Rate Hikes**		
Total Revenue	7,667,695	7,528,991	138,704			
Total Expense	8,277,687	7,550,991	726,696			
Revenue less Expenses	- 609,992	- 22,000	- 587,992	124,306	- 485,686	
	-	-	-			
Total Water Revenue	1,140,300	1,290,150	- 149,850			
Total Water Expense	1,305,295	1,301,179	4,116	-		
Revenue less Expenses	- 164,995	- 11,029	- 153,966	34,209	- 130,786	
	-	-	-			
Total Levy Revenue	5,178,137	5,011,440	166,697			
Total Levy Expense	5,611,366	4,975,064	636,302	-		
Revenue less Expenses	- 433,229	36,376	- 469,605	49,619	- 383,610	
Total Airport Revenue	1,349,258	1,227,401	121,857			
Total Airport Expense	1,361,026	1,274,748	86,278	-		
Revenue less Expenses	- 11,767	- 47,347	35,580	40,478	28,710	

2026 Operating Budget Major Drivers

Change	Acct Code	Account Name
35,000	1430543010	ROADS - Winter Control - Equip
15,000	1430432010	ROADS - Dust Control - M&S
13,000	1430112010	ROADS - Bridges/Culverts - M&S
34,985	1412004011	ADMIN - Contracts IT
88,017	1412004000	ADMIN - Residence expenses
94,920		Phelps
33,586	1420001010	Fire Wages
18,014	1423001010	Pest & Animal Control Wages
70,899	1473001010	Summer Fun Program Wages
94,621	1412001010	Admin Wages
60,000	2437207140	Airport Repair to Equipment
558,042		

Impact on Typical Taxpayer

Assessed Value	2025 Property Taxes	Rate Increase	Tax Increase
$ 139,000.00	$ 3,239.92	3%	$ 97.20
$ 206,000.00	$ 4,801.89	3%	$ 144.06
$ 300,000.00	$ 6,992.61	3%	$ 209.78

Date at Which We Run out of Money

Revised Bank Balance		2,742,916.17
Annual Shortfall	-	485,686
# of Years Until Bank Account at $ 0		5.65
Converted to Days		2,061.34
Date		2025-12-31
Date at Which We Run out of Money		2031-08-23

Notes

1. A perpetual combined 2% Tax Hike and 2% Water Hike just covers a 2% wage hike.
2. Inflation requires another 1%.
3. Going forward a combined 3% Hike on both Taxes and Water is needed as a minimum baseline to run the Town.

Additional Emergency Financial Pressures

1. Airport Lighting Project Cost Escalation - 5% inflation for 3 years.	551,256.00	(One time cost)
2. Creation of Cemetery.	50,000.00	(One time cost)
3. Landfill Documentation Missing.	20,000.00	(One time cost)
4. WAHA Costs Not Recaptured.	???	(Unknown)
5. Assuming Veolia contract lands at $ 575. They have proposed $ 810K for 3 operators.	235,000.00	(Annual Cost)
6. Ontario Aboriginal Housing MPAC Case - this is built into 2026 budget.	42,782.88	(Annual Revenue Lost)
	899,038.88	

Ontario

Ontario Provincial Conservation Agency

l'Agence ontarienne de protection de la nature

Dear Heads of Council:

I am writing to provide an update on the regional consolidation of Ontario's conservation authorities.

As part of this process, all conservation authorities have been asked to appoint two members (General Manager/CAO and one board member) of their choosing to serve on transition committees. Transition Committees will lead planning activities guiding the transition to regional conservation authorities.

Appointed members will ensure that each authority has representation that reflects local priorities and perspectives, playing a critical role in guiding and informing the transition. They will contribute to the development of transition plans and help support operational readiness, ensuring local voices remain central throughout this work.

We deeply value the ongoing support of municipalities and the importance of local perspectives in shaping decisions that affect communities across Ontario.

We are pleased to share that the process to establish the transition committees is well underway with committees expected to be launched later this summer.

Thank you for your continued collaboration and support.

Sincerely,

Hassaan Basit
CEO
Ontario Provincial Conservation Agency